



MAR 10 2016

The Honourable Michael de Jong, Q.C.
Minister of Finance and
Government House Leader
PO Box 9048 Stn Prov Govt
Victoria BC V8W 9E2

Dear Colleague:

I am writing to confirm the creation of the Joint Illegal Gaming Investigation Team (JIGIT). In accordance with the *Provincial Police Service Agreement*, I have directed the RCMP to form the team and start hiring staff accordingly. The JIGIT will provide a dedicated, coordinated, multi-jurisdictional investigative and enforcement response to unlawful activities within British Columbia gaming facilities with an emphasis on anti-money laundering strategies, illegal gambling in British Columbia and provide a targeted focus on organized crime.

JIGIT's primary strategic objectives will be targeting and disrupting top-tier organized crime and gang involvement in illegal gaming, and the prevention of criminal attempts to legalize the proceeds of crime through gaming facilities. The team's secondary strategic objective will be to have a clear public education function with respect to the identification and reporting of illegal gambling in British Columbia with consideration of its provincial partners.

JIGIT will operate within the Combined Special Forces Enforcement Unit British Columbia (CFSEU-BC) and be comprised of two operational teams consisting of 22 law enforcement personnel supplemented by four Gaming Policy Enforcement Branch investigators. The CFSEU-BC / Organized Crime Agency of British Columbia (OCABC) Designated Board of Governance (which includes the Commanding Officer, "E" Division, RCMP, as well as the Director of Police Services) will provide operational and strategic-level governance to the team.

JIGIT will be primarily funded by the British Columbia Lottery Corporation (BCLC). All provincial funds committed to JIGIT will be used solely by the team to perform its duties and mandate. No funds provided under this initiative will be used for other purposes. The approved funding level for JIGIT for the next 3 fiscal years is as follows:

- \$1.8M at the 70 per cent provincial cost share for 2016-17
- \$3.0M at the 70 per cent provincial cost share for 2017-18
- \$3.0M at the 70 per cent provincial cost share for 2018-19

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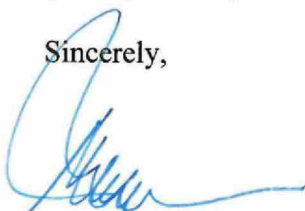
Service agreements between parties will establish JIGIT and articulate operational principles, objectives, goals and metrics for the team, as well as reporting requirements and financial terms.

The creation of JIGIT is based on the assumption that the team will have a five-year mandate. This five-year model is the most appropriate for establishing and evaluating impacts on crime disruption in the gaming environment. Also, within the first year in operation, a new unit is typically staffing up, training and establishing its roles and responsibilities. By enabling four years of guaranteed operations, the unit will be able to gain expertise and retain staff while conducting longer-term complex investigations. Evaluations completed at year two and four will recommend if the enforcement team should continue beyond its five-year mandate.

To demonstrate JIGIT's performance, the CFSEU-BC will provide traditional metrics such as arrests and seizures, as well as unique qualitative and quantitative measures that relate to achieving mission success, impact on society, and demonstrated value for dollar. This comprehensive performance framework will not only capture the key performance metrics related to enforcement inputs, activities, and outputs, but also information on outcomes and impacts, with a focus on strategic and tactical prevention. The newly developed Criminal Disruption Matrix which can meaningfully quantify and assess police initiated disruption will add performance measurement value by adding "disruption to gangs and organized crime" as a key performance indicator.

The creation of the JIGIT is an important public safety initiative which will undermine the efforts of organized crime groups in the province and help preserve the integrity of the legalized gaming industry.

Sincerely,



Mike Morris
Minister of Public Safety
and Solicitor General